

# 4 steps to cost optimization

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According to studies, 67% of IT decision-makers have to achieve more with less budget.<sup>1</sup> At the same time, AI and digitalisation require new investments and ESG guidelines increase the pressure to act. For Procurement, IT and Finance, strategic cost optimization will be a decisive step in 2025.

How can budgets be managed economically and effectively? These four levers help.



## 1. Eliminate costs

**Question:** In what area does unnecessary effort arise?

**Answer:** In many organizations, IT hardware runs longer than planned – with consequences to efficiency, support costs and security. After the third year, maintenance costs often increase disproportionately. A lifecycle strategy with clearly defined refresh cycles reduces maintenance costs, shadow IT and management expenses. This pays off: TCO evaluations identify potential savings of up to 20%.<sup>2</sup>

**Replacing earlier reduces costs and risks measurably.**

## 2. Release tied-up capital

**Question:** How to get room for maneuver without new budgets?

**Answer:** Sale and lease back makes it possible: Existing hardware is sold and leased back directly. This makes tied-up capital available at short notice – for transformation or data security, for example. Liquidity arises immediately, without loss of technology or interruption of operations. At the same time, fixed CapEx is converted into flexible OpEx – with an immediate effect on EBIT and earnings planning.

**Freeing up capital enables agile planning and manageable costs.**

### 3. Reallocate budgets

**Question:** How can investments be prioritized effectively?

**Answer:** When capital is no longer tied up in purchase, it can be shifted to where it creates real value – e.g. in AI, transformation or data security: Structured management ensures that future themes can be prioritized—with clear goals, well-grounded evaluation, and demonstrable business impact. This provides IT and Finance with a common basis for using resources more effectively and thinking ahead strategically.

**Using budgets in a targeted manner strengthens the capacity for innovation and impact.**

### 4. Dynamically manage resources

**Question:** How can liquidity be created without burdening the balance sheet?

**Answer:** Whether it's price hikes for AI hardware or project delays due to bottlenecks, those who use IT flexibly remain capable of acting. Leasing models support upgrades and downgrades, break-and-rewrite, or pay-per-use. This reduces capital commitment, improves ROCE and makes infrastructure manageable. Important side effect: KPIs such as the WACC can be used as a basis for decision-making – the balance sheet and budget become more transparent and plannable.

**If you finance flexibly, you can act faster and smarter.**

## From purchase to circularity.

Whoever thinks holistically about technology saves resources – automatically. With **Circular Tech**, CHG-MERIDIAN provides an operational framework for efficient IT use that industry leaders worldwide already rely on.

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Source:

1. KPMG Global Tech Report (2023)
2. CHG-MERIDIAN, internal analyses and project experience in IT lifecycle management